


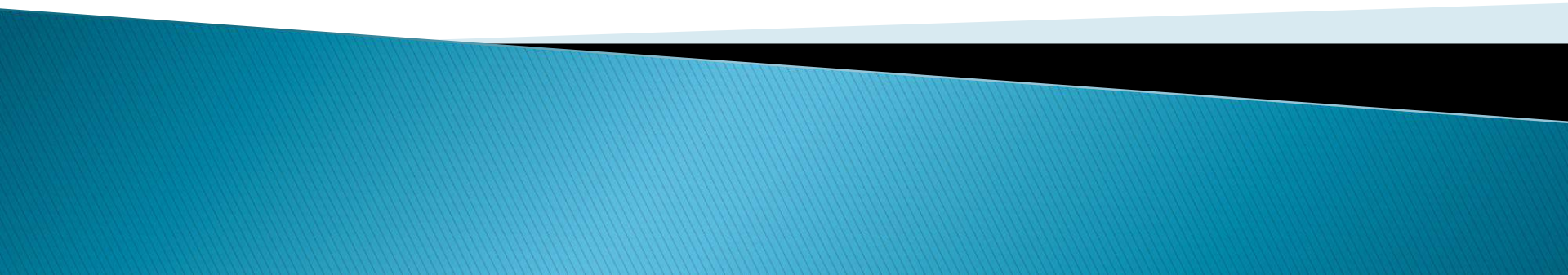
CoC Planning Committee

April 25th 2019

Agenda

- ▶ Racial Disparity
 - ▶ Membership elected position to CoC Board
 - ▶ HUD Submission – Local Competition
 - ▶ PIT
 - ▶ First 100 brief
 - ▶ Hospitals & Discharge Planning
- 

Dialogue on Racial Disparity in Housing and Homeless Services



Racial Disparity

- ▶ NAEH published new tool kit
 - <https://endhomelessness.org/resource/the-alliances-racial-equity-network-toolkit/>
- ▶ CoC Exec Dir/CEO meeting
 - Friday, June 7, 10:00 – 11:30
 - Agenda will include discussion of survey

CoC Membership Elected Board Position

Nomination

- ▶ Self-nominate or nominate others
- ▶ Persons with lived experience strongly encouraged

- ▶ Complete Nomination Form
 - Select affiliation (can be more than one)
 - Identify counties you represent
 - Disclose affiliation's CoC funding, if any
 - Complete narrative answer to help members know why you would like to represent them on the CoC Board

- Submit scanned copy to brian.postlewait@hsncfl.org

HUD NOFA 2019

Identified Gaps: Numbers and Impact on the System



Site Based PSH

PSH Services Funding

PSH for Non-Chronic Families

RRH for Singles

Options for Youth

RRH for DV/HT

Decisions from Last Year to Review

Selected Policies & Priorities



Eligible Projects for Consideration

Permanent Supportive
Housing (PSH)

Rapid Rehousing (RRH)

Youth-Specific
Transitional Housing
(TH) or Supportive
Services Only (SSO)
Renewals

Transitional Housing-
Rapid Rehousing (TH-
RRH)

Essential System
Supports - Coordinated
Entry System (CES)

Essential System
Supports - Homeless
Management
Information System
(HMIS)

CoC FL-507 should include at least one project in each of the above categories on its list of highest-priority (Tier 1) projects in its Submission to HUD (assuming at least one eligible project is submitted in each category), with the exception of TH-RRH, as this is a new project type for FY 2017 and no applications for this project type were submitted or funded in 2017 or 2018.

Ineligible Projects

All other Transitional Housing Project

All other Service Only projects, unless than can be bundled with a PSH, RRH or tied to an youth TH project

Safe Haven projects

Application that do not meet threshold

Housing without identified services funding

Eligible, but Likely Excluded

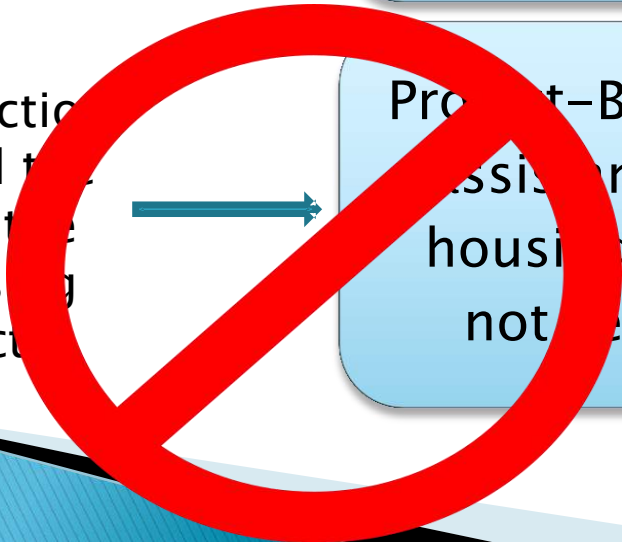
Acquisition, New Construction or Rehabilitation

These funds cannot be renewed in future years

Project-Based rental assistance where housing units are not yet on line

Would have to develop criteria to assure limited vulnerability of units not coming on line

If construction is delayed to the point that CoC runs the risk of losing the project



Express Preference for Jurisdiction-Specific Projects

Single Jurisdiction
Projects

Leveraging or
Investing in past
projects

Option for Jurisdiction to Confirm Services to the Community

Confirm or deny jurisdiction-specific activities

Confirm parameters around when service will occur

Confirm history of service to the jurisdiction

Bundling

Continue as it maximizes flexibility, ability to emphasize performance and ability to leverage

Renewals meeting threshold will have the same general distribution of funding among agencies unless an agency chooses not to renew or has already-documented performance issues

Renewal Contractors – Bundling

For the most part we are currently administering contracts for 2017 funding. Due to performance issues, contractor capacity or shifts in contractor priorities, funds within a project may be shifted from one contractor to another. That shift may happen while under contract for 2017 or 2018 HUD funds

A agency submitting a renewal application for a bundle contract will base that application on the best understanding of a 2020 contract, using current contracts as a baseline.

An application that is selected for inclusion is not guaranteed that their contract award will be the amount included in this application if other changes have been made to contracts in the interim period. New contracts will reflect previously contracted amounts or changes based on performance, availability of funds, contractor capacity or shifts in contractor priorities.

Bonus /New Project Priorities

2018	2019 –Proposed
Rapid ReHousing	Site Based PSH with identified Services Funding, especially if mobility impaired units are included
	Rapid ReHousing – Victim Services
	Rapid ReHousing – Youth
	Rapid ReHousing – Families

Decisions from Last Year to Review

- ▶ HSN administers Tenant Based Rental Assistance/Leasing
 - Rationale for Decision
 - Single point of contact for Landlords
 - Tied into CES process
 - Rental Assistance doesn't build agency capacity – some service providers would be unable to apply if they also had to pay rental assistance

Decisions from Last Year to Review

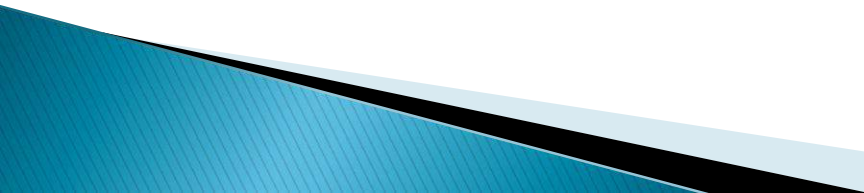
- ▶ Review Scoring, Ranking & Selection of Projects Process
 - Committee input into application & scorecard (such as through this meeting)
 - Scoring each applicant by several independent reviewers
 - Develop recommendations by Community Ranking Committee
 - CoC Board Approves Final Slate of Projects and Funding Amounts
 - **Notify applicants of yes/no for inclusion on the slate, and of their score and publish scores on website**

Decisions from Last Year to Review

- ▶ ~~Renew existing projects that do not have threshold performance due to time~~
 - ~~Last year's rationale:~~
 - ~~Hard to accurately base performance results on first year implementation due to ramp up and learning curve~~
 - ~~Does not mean older projects wouldn't be evaluated based on performance~~
- ▶ Put PSH projects into Tier 1 and RRH into Tier 2
 - Last year's rationale:
 - A cut in PSH funds requires identification of a permanent subsidy to replace what was lost if we want to prevent the household from recidivating back into homelessness

Funding Eligibility Based on Definition of Homelessness

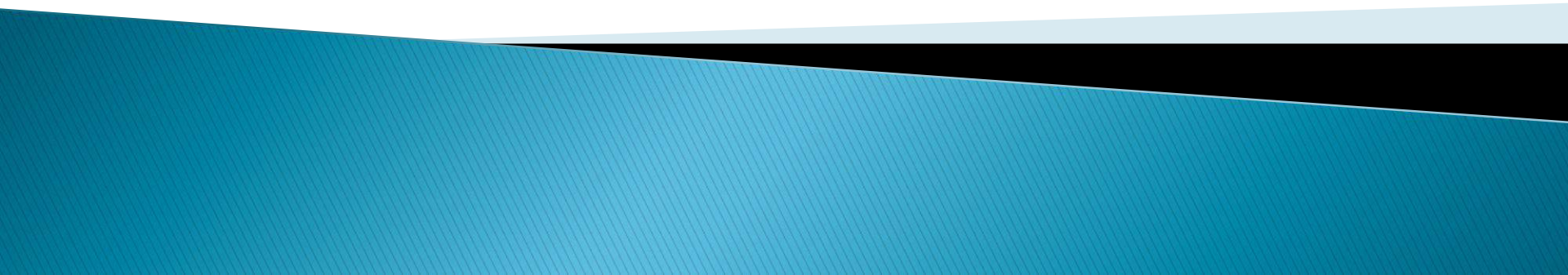
Category 1: Any individual or family who lacks, regular and adequate nighttime residence, meaning:

1. Has a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground;
 2. Is living in a public or privately operated shelter (congregate shelters, transitional housing and hotels and motels are paid for by charitable organizations or federal, state and local government; or
 3. Is exiting an institution where (s) he has resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution.
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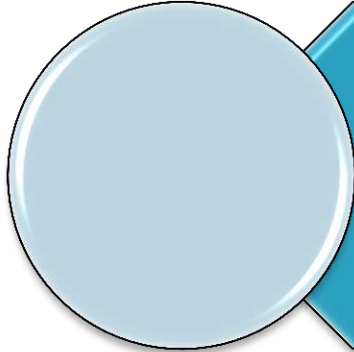
Category 4: Any individual or family who:

1. Is fleeing, or is attempting to flee domestic violence;
2. Has no other residence; and
3. Lacks the resources or support networks to obtain other permanent housing.

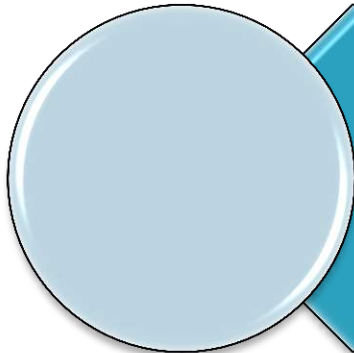
Project Performance Measures



Project Performance Measures



Goal: Evaluate performance using complete, accurate and reliable performance data (outputs and outcomes)



- HMIS Data
- Non-HMIS Data

HMIS



Overall Data Quality/Completeness

APR Data Quality/Completeness (alternate system for DV)

System Performance Measurement - Housing Related Outcome

Project Performance Measurement



HMIS Data

Compare with scores of other applicants with a baseline calculated on differential to other applicant's scores

Proposal: Renewal Applications



Use key indicators in monitoring process to evaluate project

Projects that meet threshold will submit minimal information and be renewed unless they choose to have some or all of their funding reallocated

Projects below threshold will compete with other applications

Priority for applications will be given to the activities of the poorly performing project

Monitoring – Threshold Options

Key project indicators in HMIS

CES Participation

Timeliness

Staff Turnover

Spending Rates

Housing First

Slots filled

Example


- ▶ Committee approves maintaining current inventory # of PSH, RRH, Youth-TH & Services slots, CES & HMIS
 - A project providing 25 units of PSH falls below monitoring threshold
 - RFA will note preference for applications providing 25 units of PSH that would be able to ensure current tenants do not lose tenancy (project start date, location, etc)

8 Overall Scoring Criteria in 2019

• Continuity of Overall CoC Efforts	7
• Project Contribution to CoC Housing Supply by Priority Type	5
• Project Geographic Coverage and Applicant Responsiveness to Jurisdictions	3
• Project Population Targeting and Resource Prioritization	4
• Applicant System Participation, Engagement and Coordination	4
• Applicant Current Capacity/Past Performance	8
• Project Quality, Feasibility and Design	6
• Project Cost-Effectiveness and Value (budget)	3

2019 Point in Time Count






Any number other than “0” is not a
good number

Any decrease in this region’s housing
market is clearly a testimony to the
incredible commitment of CoC partners

First 100 (Chronic Pilot) Update

- ▶ Services funding secured for this year for chronic pilot continuation
 - ▶ CSH is working with Advent Health, Orlando Health, jails, CRC and providers to better confirm changes in public system costs
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Hospitals & Discharge Planning



Hosted by Advent Health

May 23

Shelters & Hospital explore mutual challenges related to discharge planning

Board of Directors & Persons with Lived Experience

June 13, 2019

1:00 – 2:30



CoC Planning Meeting
4/25/2019

Present:

Staff: Brian, Greg, Martha

I. Racial Disparity

We had discussed the Racial Disparity data in some length at the last Planning Committee meeting. Since that time the NAEH has created a tool kit that CoC's could use. As follow up to last month's meeting, HSN has scheduled a meeting with CEO/Exec Directors for mid-June. At that meeting we will share some of the Racial Disparity findings, discuss the survey this Committee has recommended, and seek buy-in from agency leadership for an ongoing commitment to explore ways to increase parity.

II. Nominations for CoC Board

The group discussed the upcoming election of CoC representative to the CoC Board. The CoC representative will not represent their own agency, but should represent the membership as a whole. When voting for a candidate, the Committee recommends that members consider

- The ability to represent the entire CoC
- Subject matter expertise
- Connection to all 3 counties
- Lived experience
- Boots on the ground experience balanced with high level thinking – knowledgeable about programs and operations
- Someone who attends meeting and can speak well to the whole membership
- Racial equity preferences

The group asked that the Lead Agency develop a mechanism to make sure voting members have some knowledge of the candidates, other than just their names, including asking candidates to introduce themselves and availability of some biographical information.

III. NOFA

A. Gaps

The group agreed with the identified gaps (see ppt). The group also thought it was important to note that for elderly homeless people, RRH may not be the appropriate response since their ability to obtain future employment may be limited. Opportunities for women without children was also identified as a specific gap.

B. Decisions on Policies and Preferences

The group reviewed the policies and preference decisions made last year and approved all of them (see ppt) with the following changes:

1. Projects that were newly funded in 2015 will move past their grace period related to performance and outcomes.
2. We will allow for construction/site based after establishing criteria to minimize risk of a project not being completed. Some examples are projects for which construction has already begun and all financing is secured. The preference is for site based that does not involved construction since that will have less risk.
3. We will explore a way to focus the competition on specific projects that have lower performance metrics, and to have the priority for new projects be structured in a way that minimizes the risk of current program participants losing their housing and becoming homeless again.